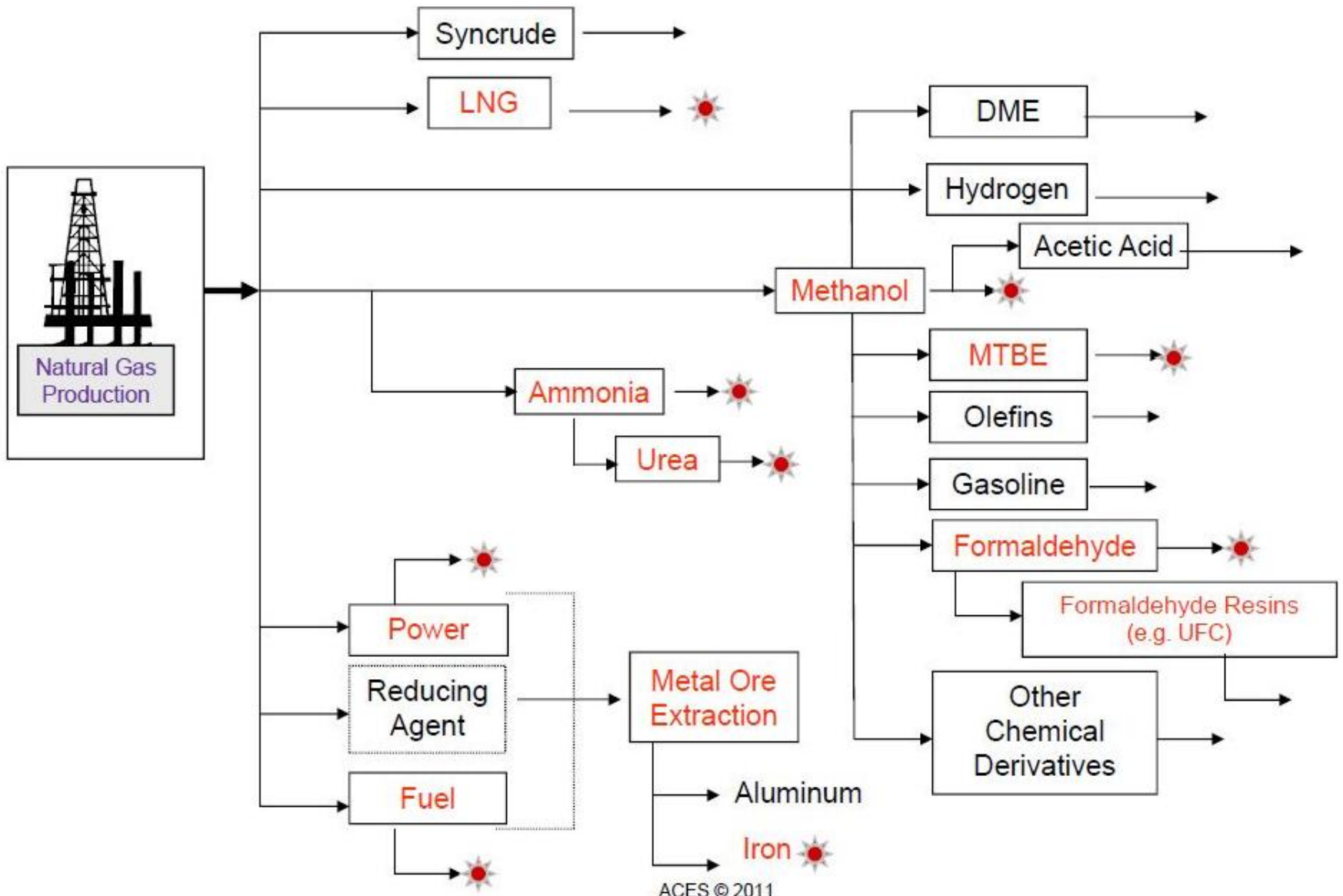


Trinidad & Tobago

Vertical Integration along the Natural Gas Value Chain



Downstream Gas Commercialization

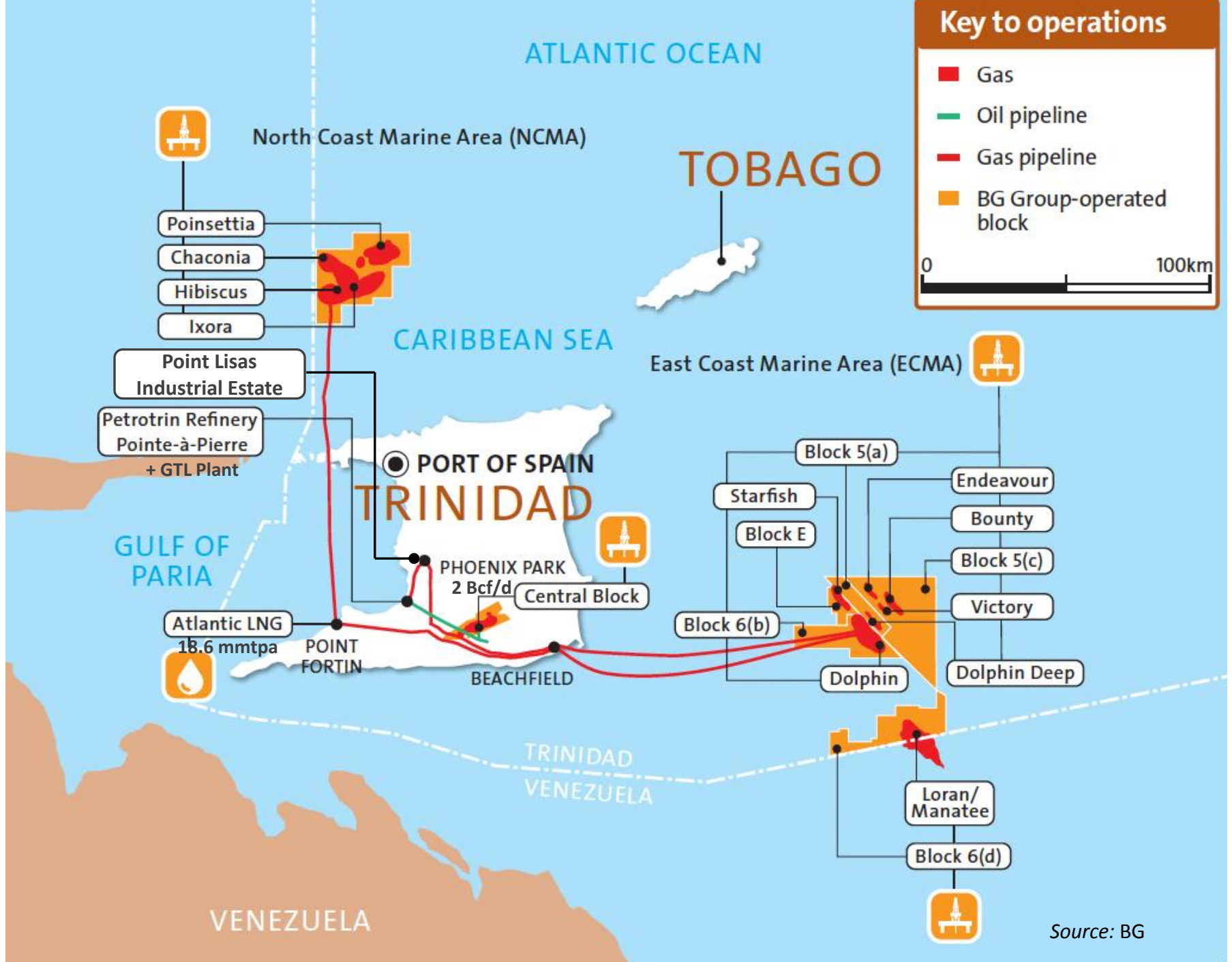


ACES © 2011

Source: Anthony Paul, ACES

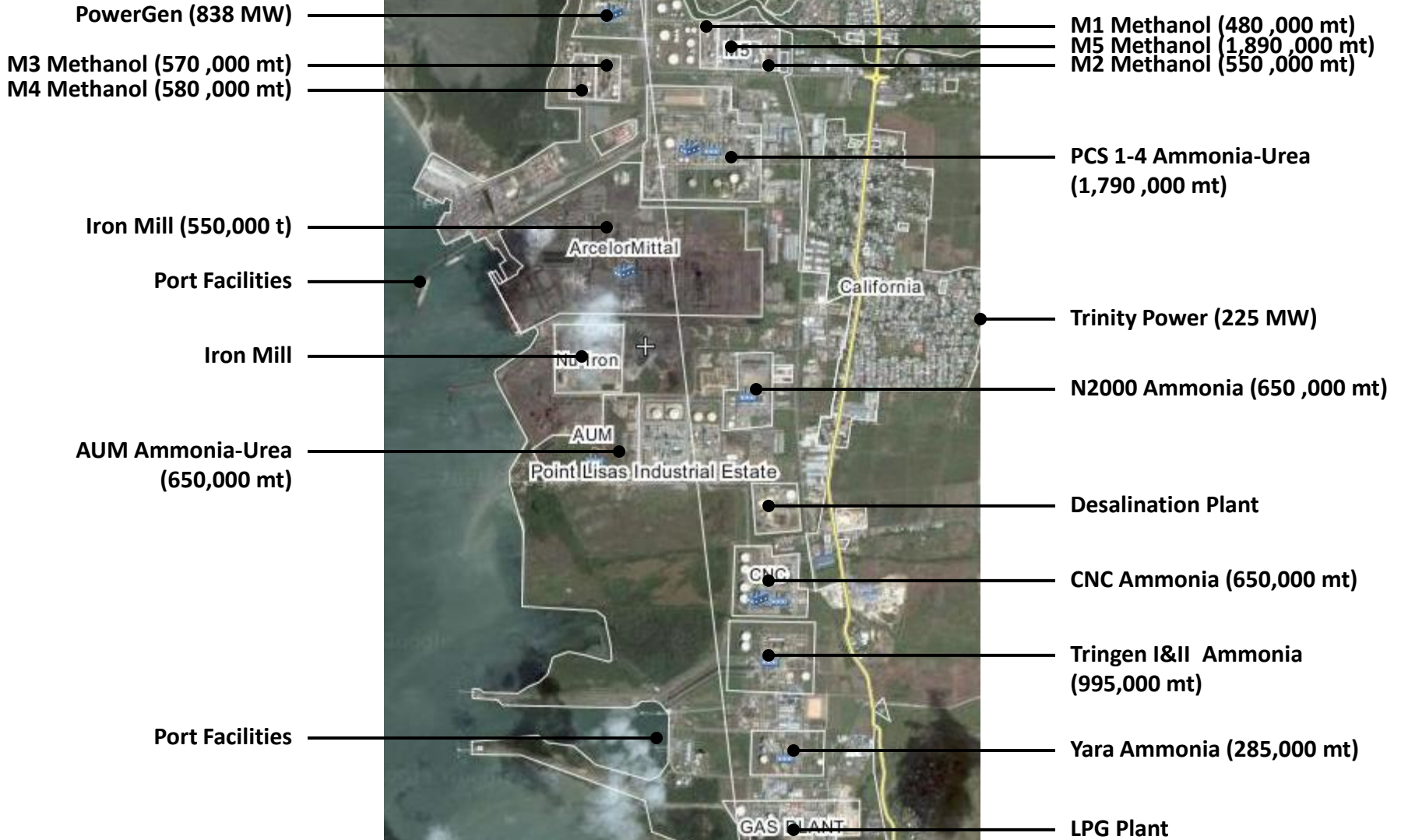
Key to operations

- Gas
- Oil pipeline
- Gas pipeline
- BG Group-operated block



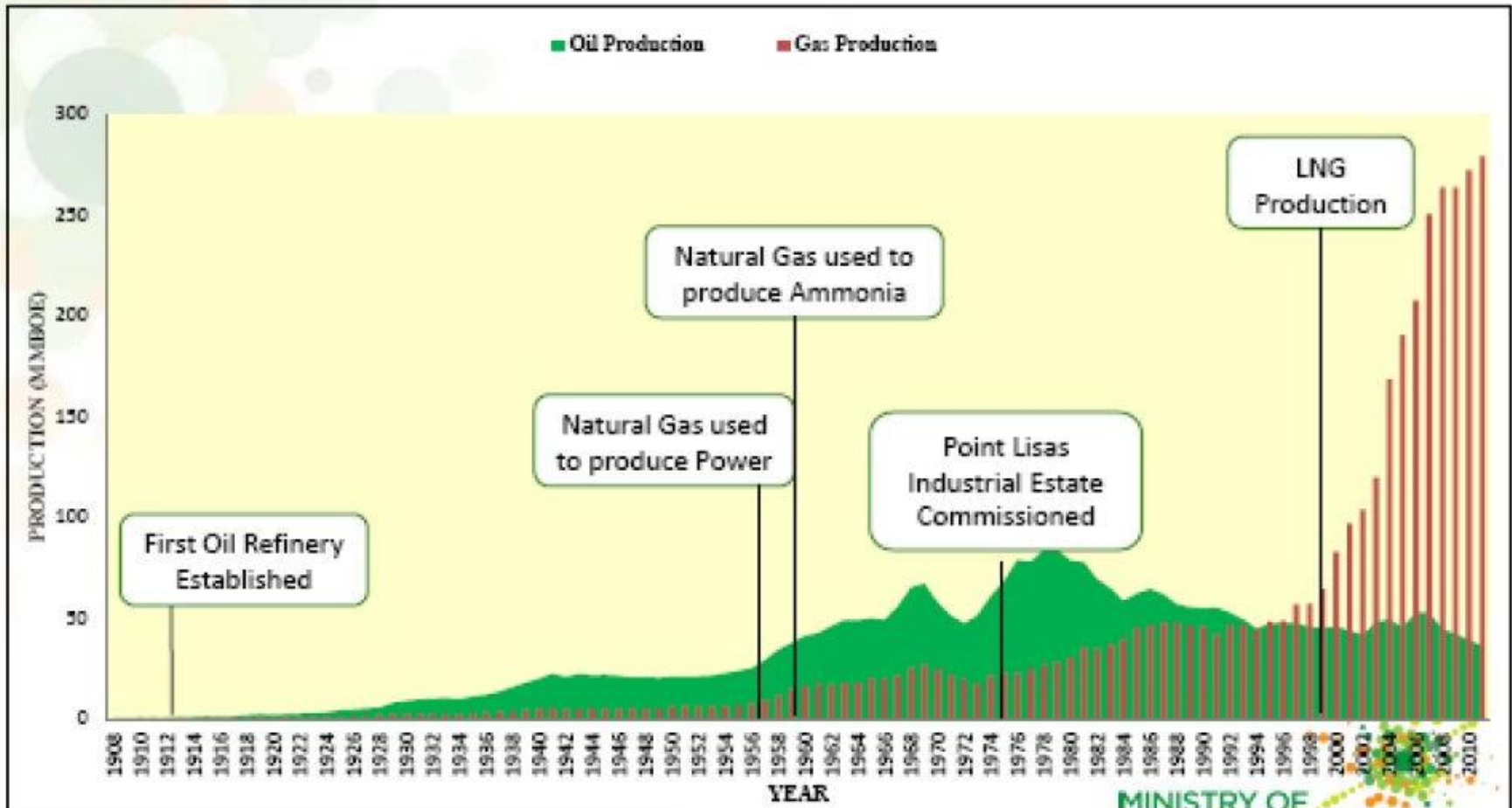
Source: BG

Point Lisas Industrial Estate



Source: Wikimapia, Google maps

Oil and Gas Commercialization History



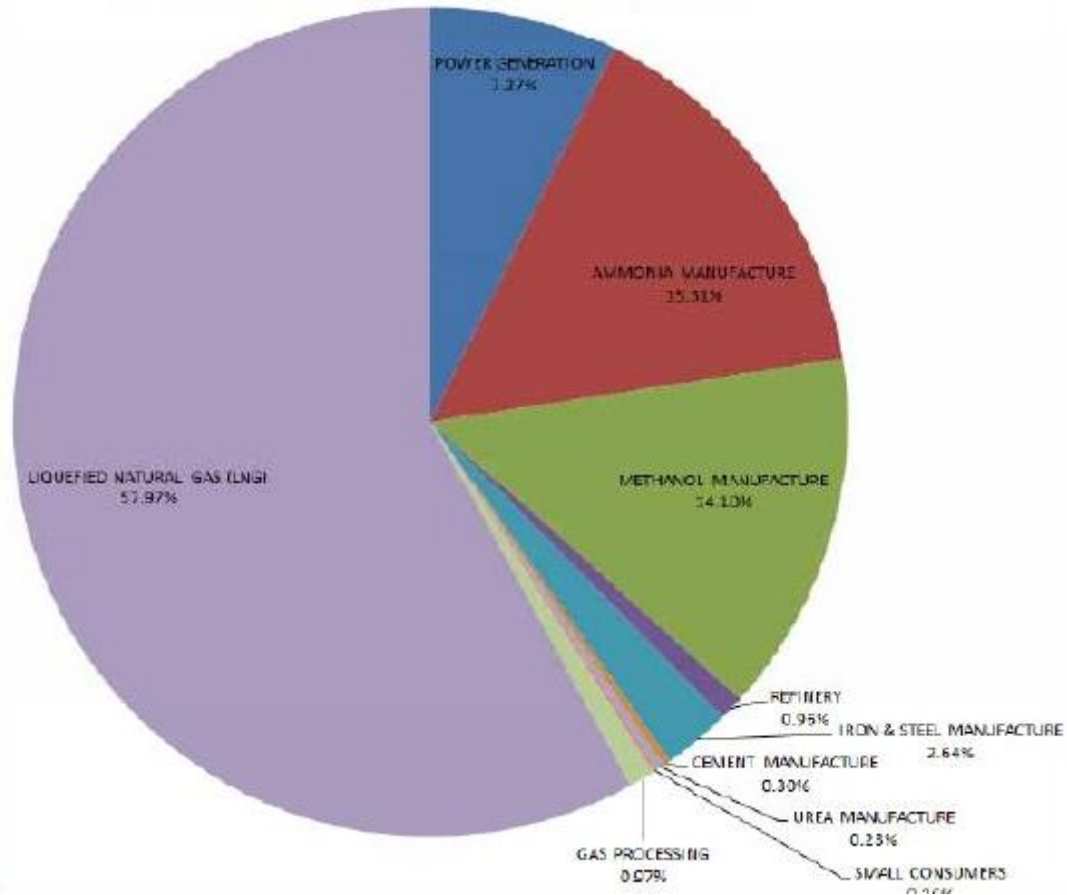
Investment Strategies

Oil Revenues → Gas Development
 Gas Revenues → People Development

MINISTRY OF
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Gas Utilization

Natural Gas Usage by Sector Jan- Nov 2010



Key Success Factors

- Strategic Partnering
 - LNG: BP, BG, Repsol, GdF Suez
 - Ammonia: Potash, Koch, Norsk Hydro
 - Methanol: Methanex, MAN Ferrostaal, Helm
 - Processing: ConocoPhilips
- Supportive Fiscal System
 - Progressive taxes and royalties
 - Flexible gas pricing
- Progressive Local Content Policies
 - Selective based on strategic value
 - Focus on services, capacity development
 - Don't over-regulate
- Good Governance and Management
 - Strong institutional, fiscal & regulatory system
 - Stable industrial relations and political climate